

**Projets autochtones du Québec (PAQ)**  
**Financial Statements**  
*March 31, 2026*

Projets autochtones du Québec (PAQ)  
Summary  
For the fiscal year ending on March 31, 2026

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## Independent Auditor's Report



To the members of the Board of  
Projets autochtones du Québec (PAQ)

### Opinion

We have completed the audit of the financial statements for Projets autochtones du Québec (PAQ) (hereinafter referred to as "the Organization"), to wit: the balance sheet as of March 31, 2026, the income statement, and the cash flow and change in net assets statements for the fiscal year ending on that same date, as well as notes and the summary of the significant accounting policies used.

### Qualified Opinion on the Financial Situation

In our opinion, except for the possible effects of the matter described in the "Basis for Opinion, Including the Basis for the Qualified Opinion on the Financial Situation" section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of March 31, 2026, in accordance with Canadian accounting standards for non-profit organizations.

### Unmodified Opinion on the Operating Results and Cash Flow

In our opinion, the attached income statement, the change in net assets statement and the cash flow statement fairly present, in all material respects, the Organization's income and cash flow for the fiscal year ending on March 31, 2026, in accordance with Canadian accounting standards for non-profit organizations.

### Basis for Opinion, Including the Basis for the Qualified Opinion on the Financial Situation

We were unable to determine if adjustments would need to be made to the amounts of planned grants and donations as well as deferred grants and donations as of March 31, 2026. As a result, we expressed a qualified opinion on the financial statements for the fiscal year ending on that date, due to the potential impacts of this limitation on the scope of the work.

We conducted our audit in accordance with generally accepted auditing standards in Canada. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion on the financial situation and our unmodified opinion on the operating results and cash flow.

### Responsibilities of Management and Governance with Regard to the Financial Statements

Management is responsible for accurately preparing and presenting financial statements in accordance with Canadian accounting standards for non-profit organization, as well as internal controls that it considers necessary to allow for the production of financial statements free from material misstatement, whether resulting from fraud or errors.

When preparing financial statements, it is the responsibility of management to evaluate the Organization's ability to continue its affairs, to communicate, as needed, any questions relating to its status as a going concern and to apply the accounting principle of going concern, unless management intends to liquidate the Organization, to cease operations, or if no other realistic solution is available to it.

It is the responsibility of the Organization's governance to monitor its financial information processes.

### Responsibilities of the Auditor with Regard to the Audit of the Financial Statement

Our objectives are to obtain reasonable assurance that the financial statements, taken as a whole, are free from material misstatement, whether resulting from fraud or error, and to deliver an auditor's report containing our opinion. Reasonable assurance corresponds to a high level of assurance, which nonetheless does not guarantee that an audit conducted in accordance with the generally accepted audit standards in Canada will always detect every possible material misstatement. Misstatements can be the result of fraud or error and are considered material when it is reasonable to expect that, individually or collectively, they could influence the financial decisions made based on these financial statements.

#### MNP LLP

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As part of an audit conducted in accordance with generally accepted audit standards in Canada, we exercise our professional judgement and maintain a critical mindset throughout the audit process. Moreover:

- We identify and evaluate the risks that the financial statements contain material misstatements, whether resulting from fraud or error; design and implement audit procedures in response to these risks; and gather sufficient and appropriate evidence on which to base our opinion. The risk of failing to detect a material misstatement resulting from fraud is higher than that of a material misstatement resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal controls;
- We acquire an understanding of internal control relevant to the audit in order to design contextually appropriate audit procedures, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal controls;
- We assess the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by management, and related disclosures made by management;
- We draw a conclusion on the appropriateness of management's use of the going concern basis of accounting and, based on the evidence obtained, whether a material uncertainty exists related to events or situations likely to cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, our report must draw readers' attention to the information provided in the financial statements on the subject of this uncertainty or, if this information is not adequate, to express a qualified opinion. Our conclusions are based on evidence obtained up until the date of our report. However, future events or situations could lead the Organization to cease to continue as a going concern;
- We evaluate the overall presentation, structure and content of the financial statements, including information provided in the notes, and determine if the financial statements represent the underlying events and operations in a way that provides an accurate depiction.

We communicate to the members of the Organization's governance the scope and timeline of the audit process and significant audit findings, including any significant deficiencies in its internal controls that we identify over the course of our audit.

*MNP* SENCRL, s.r.l.<sup>1</sup>  
MNP LLP

Laval (Québec)  
June 2, 2026

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<sup>1</sup> By CPA auditor, public accountancy permit n. A130159

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**MNP**

## Projets autochtones du Québec (PAQ) Income Statement

For the fiscal year ending on March 31, 2026

|                                              | 2026              | 2025              |
|----------------------------------------------|-------------------|-------------------|
| <b>Revenues</b>                              |                   |                   |
| Grants (Annex A)                             | 11 324 213        | 9 899 806         |
| SRPNI grant - loan interest portion          | 85 974            | 163 867           |
| Donations (Annex B)                          | 1 006 381         | 1 043 254         |
| Rental income - from tenants                 | 107 882           | 118 158           |
| OMH grant - rent subsidy                     | -                 | 247 358           |
| Interest                                     | 432 067           | 527 383           |
| Other revenues                               | 47 569            | 24 845            |
| Amortization of deferred contributions       | 294 363           | 125 802           |
|                                              | <b>13 298 449</b> | <b>12 150 473</b> |
| <b>Expenses</b>                              |                   |                   |
| Salaries and benefits                        | 6 457 023         | 5 794 758         |
| Subcontractors                               | 36 864            | -                 |
| Rent - Hôtel des Arts - PAQ 2                | 2 113 993         | 2 109 637         |
| Rent - Administrative offices                | 57 561            | 47 516            |
| Surveillance and security                    | 1 050 885         | 958 593           |
| Professional fees                            | 572 204           | 452 866           |
| Janitorial services                          | 473 748           | 478 972           |
| Food and incidentals                         | 317 633           | 271 022           |
| Maintenance and repairs                      | 213 019           | 274 505           |
| Insurance                                    | 190 900           | 111 699           |
| Property taxes                               | 118 809           | 50 331            |
| Electricity                                  | 106 350           | 78 561            |
| Community Health Program - CHUM partnership  | 92 465            | 91 610            |
| Meeting, membership and advertising expenses | 78 838            | 52 429            |
| Computers and software expenses              | 76 355            | 49 478            |
| Research Program - CHUM partnership          | 75 761            | 75 660            |
| Activities and facilitation                  | 72 338            | 48 612            |
| Office and stationary expenses               | 51 986            | 50 989            |
| Telecommunications                           | 44 772            | 34 941            |
| Travel                                       | 39 975            | 32 490            |
| Training                                     | 38 485            | 74 729            |
| Gas and fuel                                 | 22 731            | 11 988            |
| Staff recognition                            | 11 826            | 15 410            |
| PAQ Elder Services and Spiritual Guidance    | 11 599            | 14 512            |
| Other                                        | -                 | 1 393             |
| Interest on long-term liabilities            | 97 520            | 181 705           |
| Interest, bank fees and payroll services     | 12 258            | 16 275            |
| Amortization of fixed assets                 | 304 234           | 304 234           |
|                                              | <b>12 740 132</b> | <b>11 684 915</b> |
| <b>Excess revenues over expenses</b>         | <b>558 317</b>    | <b>465 558</b>    |

**Commenté [AM1]:** En anglais, les chiffres dépassant 999 s'écrivent avec une virgule, plutôt qu'un espace, séparant chaque groupement de trois chiffres, mais l'application de cette règle de grammaire avait un impact négatif sur la lisibilité de ces colonnes. J'ai donc choisi de ne pas l'appliquer.

The accompanying notes and information are an integral part of the financial statements.

## Projets autochtones du Québec (PAQ)

### Statement of Changes in Net Assets

*For the fiscal year ending on March 31, 2026*

|                                               |                              |                                         |                                        |                             |                     | 2026         | 2025         |
|-----------------------------------------------|------------------------------|-----------------------------------------|----------------------------------------|-----------------------------|---------------------|--------------|--------------|
|                                               | <i>Immovable<br/>reserve</i> | <i>Movable<br/>property<br/>reserve</i> | <i>Investments<br/>in fixed assets</i> | <i>Mortgage<br/>reserve</i> | <i>Unattributed</i> | <i>Total</i> | <i>Total</i> |
| <b>Opening Balance</b>                        | 985 765                      | 141 921                                 | 2 096 347                              | 34 429                      | 642 896             | 3 901 358    | 3 196 064    |
| <b>Excess revenues over expenses</b>          | -                            | -                                       | -                                      | -                           | 558 317             | 558 317      | 465 558      |
| <b>Contributions towards land acquisition</b> | -                            | -                                       | -                                      | -                           | -                   | -            | 239 736      |
| <b>Internal allocations (note 11)</b>         |                              |                                         |                                        |                             |                     |              |              |
| Contributions to reserve                      | 6 050                        | 10 581                                  | -                                      | 1 270                       | (17 901)            | -            | -            |
| <b>Investments in fixed assets</b>            |                              |                                         |                                        |                             |                     |              |              |
| Increase in supply cash (note 5)              | -                            | -                                       | 1 334 926                              | -                           | (1 334 926)         | -            | -            |
| Capital acquisitions                          | -                            | -                                       | 997 392                                | -                           | (997 392)           | -            | -            |
| Increase in deferred contributions            | -                            | -                                       | (624 999)                              | -                           | 624 999             | -            | -            |
| Amortization of assets                        | -                            | -                                       | (304 234)                              | -                           | 304 234             | -            | -            |
| Repayment of long-term liabilities            | -                            | -                                       | 197 009                                | -                           | (197 009)           | -            | -            |
| Increase in planned contributions             | -                            | -                                       | (1 904 409)                            | -                           | 1 904 409           | -            | -            |
| Amortization of deferred contributions        | -                            | -                                       | 294 363                                | -                           | (294 363)           | -            | -            |
| <b>Closing balance</b>                        | 991 815                      | 152 502                                 | 2 086 395                              | 35 699                      | 1 193 264           | 4 459 675    | 3 901 358    |

The accompanying notes are an integral part of the financial statements.

**Projets autochtones du Québec (PAQ)**  
**Balance Sheet**  
*March 31, 2026*

|                                                                       | 2026       | 2025       |
|-----------------------------------------------------------------------|------------|------------|
| <b>Assets</b>                                                         |            |            |
| <b>Short-term</b>                                                     |            |            |
| Cash                                                                  | 7 301 022  | 5 151 300  |
| Accounts receivable (note 3)                                          | 419 734    | 202 367    |
| Planned grants and donations (note 4)                                 | 5 099 645  | 11 242 531 |
| Prepaid expenses                                                      | 52 048     | 162 109    |
|                                                                       | 12 872 449 | 16 758 307 |
| Supply cash (note 5)                                                  | 9 698 512  | 8 345 685  |
| Planned grants and donations - SRPNI                                  | 1 164 523  | 1 346 894  |
| <b>Fixed assets (note 6)</b>                                          | 19 349 654 | 18 656 496 |
|                                                                       | 43 085 138 | 45 107 382 |
| <b>Liabilities</b>                                                    |            |            |
| <b>Short-term</b>                                                     |            |            |
| Accounts payable and accrued liabilities (note 7)                     | 1 093 823  | 1 132 422  |
| Deferred grants and donations (note 8)                                | 9 990 362  | 12 665 951 |
| Long-term liabilities maturing in the next fiscal year (note 10)      | 210 611    | 197 463    |
| Long-term liabilities to be renewed in the next fiscal year (note 10) | 1 643 727  | -          |
|                                                                       | 12 938 523 | 13 995 836 |
| Deferred contributions related to fixed assets (note 9)               | 25 415 162 | 25 084 526 |
| <b>Long-term liabilities (note 10)</b>                                | 271 778    | 2 125 662  |
|                                                                       | 38 625 463 | 41 206 024 |
| <b>Net assets</b>                                                     |            |            |
| Immovable reserve                                                     | 991 815    | 985 765    |
| Movable property reserve                                              | 152 502    | 141 921    |
| Mortgage reserve                                                      | 35 699     | 34 429     |
| Investments in fixed assets                                           | 2 086 395  | 2 096 347  |
| Unattributed                                                          | 1 193 264  | 642 896    |
|                                                                       | 4 459 675  | 3 901 358  |
|                                                                       | 43 085 138 | 45 107 382 |

Contractual obligations (note 12)

The accompanying notes are an integral part of the financial statements.

Signed by the Board of Directors

Director

Director

## Projets autochtones du Québec (PAQ)

### Cash Flow Statement

*For the fiscal year ending on March 31, 2026*

|                                                                | 2026       | 2025        |
|----------------------------------------------------------------|------------|-------------|
| <b>Operating Activities</b>                                    |            |             |
| Excess revenues over expenses                                  | 558 317    | 465 558     |
| Items that do not affect cash flow:                            |            |             |
| Amortization of deferred contributions related to fixed assets | (294 363)  | (125 802)   |
| Amortization of fixed assets                                   | 304 234    | 304 234     |
|                                                                | 568 188    | 643 990     |
| Net change in non-cash operating items                         | 3 321 392  | 160 791     |
|                                                                | 3 889 580  | 804 781     |
| <b>Investment activities</b>                                   |            |             |
| Change in investments                                          | -          | 205 318     |
| Fixed asset acquisitions                                       | (997 392)  | (1 447 069) |
| Change in planned grants and donations - SRPNI                 | 182 371    | 173 532     |
|                                                                | (815 021)  | (1 068 219) |
| <b>Fundraising activities</b>                                  |            |             |
| Repayment of long-term liabilities                             | (197 009)  | (184 207)   |
| Increase in deferred contributions related to fixed assets     | 624 999    | 4 510 644   |
| Contributions towards land acquisition                         | -          | 239 736     |
|                                                                | 427 990    | 4 566 173   |
| <b>Increase in cash and cash equivalents</b>                   | 3 502 549  | 4 302 735   |
| <b>Opening cash and cash equivalent balance</b>                | 13 496 985 | 9 194 250   |
| <b>Closing cash and cash equivalent balance</b>                | 16 999 534 | 13 496 985  |

Cash and cash equivalents are composed of current accounts and supply cash.

The accompanying notes are an integral part of the financial statements.

## Projets autochtones du Québec (PAQ)

### Notes

March 31, 2026

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#### 1. Description of the Organization

Projets autochtones du Québec (PAQ) ("the Organization") was incorporated under Part III of the *Companies Act* (Québec), on March 5, 2004. The Organization is recognized as a charitable organization under the *Income Tax Act*. Its mission is to provide shelter and housing services, as well social integration services, to First Nations, Inuit and Métis peoples who are in transition or experiencing situations of precarity.

#### 2. Accounting Policies

The Organization applies the Canadian accounting standards for non-profit organizations.

##### Financial Instruments

###### *Initial Measurements*

The Organization initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the entity is in the capacity of management, are initially measured at cost.

###### *Subsequent Measurement*

The Organization subsequently measures all its financial assets at liabilities at cost or amortized cost.

Financial assets measured at amortized cost include cash, supply cash, accounts receivable and planned donations.

Financial liabilities measured at amortized cost include accounts payable, accrued liabilities and long-term liabilities.

###### *Transaction costs*

Transaction costs attributable to financial instruments subsequently measured at fair value and to those originated or exchanged in a related party transaction are recognized in net income in the period incurred. Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at amortized cost are recognized in the original cost of the instrument. When the instrument is measured at amortized cost, transaction costs are recognized in net income over the life of the instrument using the straight-line method.

###### *Impairment*

For financial assets measured at cost or amortized cost, the Organization determines whether there are indications of possible impairment. When there are, and the Organization determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in net income. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The impairment loss is recognized in the statement of operations.

## Projets autochtones du Québec (PAQ)

### Notes

March 31, 2026

## 2. Accounting policies (cont'd)

### Fixed Assets

Fixed assets are recorded at cost. They are amortized using the straight-line amortization method and the periods indicated below:

|                                  | Periods  |
|----------------------------------|----------|
| Vehicles - shelter               | 5 years  |
| Building - shelter               | 40 years |
| Property and equipment - shelter | 10 years |
| Building - Maison Akhwà:tsire    | 40 years |
| Building - transition            | 40 years |
| Building - Sherbrooke            | 40 years |
| Building - Saint-Germain         | 40 years |

The Sherbrooke and Saint-Germain buildings will be amortized when they are put into service.

### Write-down

When circumstances indicate that a fixed asset has suffered an impairment, its net carrying amount must be reduced to its fair value or replacement cost. Impairment losses of assets must be recognized as expenses in the statement of operations. An impairment loss shall not be reversed.

### Deferred Grants

Grants related to fixed assets are recognized as deferred grants and amortized in the same way as the fixed assets to which they are related. Grants related to expenses are recognized as revenue in the period of the fiscal year in which the related expenses are incurred.

### Revenue accounting

#### Contribution accounting

Contributions are recognized using the deferral method. Restricted contributions are recognized as revenue in the period during which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or pledged if the pledged amount can be reasonably estimated and its collection is reasonably assured. Contributions received as donations or related to the acquisition of unamortizable long-term asset are recognized directly as net assets.

#### Donation Revenues

Donations other than those related to fixed assets are recognized as revenue when they are received or pledged if the pledged amount can be reasonably estimated and its collection is reasonably assured. Donations related to fixed assets are recognized using the same method as contributions related to fixed assets.

#### Rental Income

Rental revenue is recognized using the straight-line method based on the duration of the lease when collection is reasonably certain. As a result, the difference between rental income reported using the straight-line method and rental income actually received from tenants is recognized based on the amount to be received.

#### Interest Revenues

Interest revenue is reported as it is generated.

## Projets autochtones du Québec (PAQ)

### Notes

March 31, 2026

#### 2. Accounting policies (cont'd)

##### Use of Estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the amounts recognized as revenues and expenses for the periods covered. Actual results may differ from these estimates. Significant estimates address the impairment of financial assets and the duration of the useful life of fixed assets.

#### 3. Accounts receivable

|                     | 2026           | 2025           |
|---------------------|----------------|----------------|
| Rent to be received | 6 303          | 2 737          |
| Sales tax           | 409 704        | 195 130        |
| Other               | 3 727          | 4 500          |
|                     | <b>419 734</b> | <b>202 367</b> |

#### 4. Planned grants and donations

|                                                                           | 2026             | 2025              |
|---------------------------------------------------------------------------|------------------|-------------------|
| Ministère de la Santé et des Services sociaux                             | 1 918 642        | 6 638 457         |
| Donations                                                                 | 1 214 497        | 1 429 668         |
| Ministre du Logement et de la Diversité et de l'Inclusion                 | 620 027          | 203 857           |
| Secrétariat aux relations avec les Premières Nations et les Inuit (SRPNI) | 463 018          | 457 548           |
| Ministère de la Sécurité Publique                                         | 414 322          | -                 |
| Indigenous Services Canada                                                | 180 594          | 2 257 915         |
| Canadian National Railway Company                                         | 149 000          | -                 |
| Montréal Indigenous Community Network                                     | 79 234           | 172 467           |
| Concertation des luttes contre l'exploitation sexuelle (La CLES)          | 37 633           | 37 634            |
| City of Montréal                                                          | 20 788           | 43 104            |
| Office municipal d'habitation à Montréal                                  | 1 890            | 1 881             |
|                                                                           | <b>5 099 645</b> | <b>11 242 531</b> |

#### 5. Supply cash

|                                        | 2026             | 2025             |
|----------------------------------------|------------------|------------------|
| Supply cash related to fixed assets(a) | 8 518 496        | 7 183 570        |
| Supply cash related to other reserves  | 1 180 016        | 1 162 115        |
|                                        | <b>9 698 512</b> | <b>8 345 685</b> |

a) Supply cash related to fixed assets represents amounts received for the Sherbrooke and Saint-Germain projects that were not yet spent on March 31, 2026.

## Projets autochtones du Québec (PAQ)

### Notes

March 31, 2026

#### 6. Fixed assets

|                                  | Cost       | Cumulated<br>amortization | 2026<br>Net value | 2025<br>Net value |
|----------------------------------|------------|---------------------------|-------------------|-------------------|
| Land - shelter                   | 717 600    | -                         | 717 600           | 717 600           |
| Vehicles - shelter               | 87 296     | 39 283                    | 48 013            | 65 472            |
| Building - shelter               | 2 499 245  | 624 810                   | 1 874 435         | 1 936 916         |
| Property and equipment - shelter | 144 453    | 77 334                    | 67 119            | 81 564            |
| Land - Maison Akhwà:tsire        | 929 000    | -                         | 929 000           | 929 000           |
| Building - Maison Akhwà:tsire    | 5 707 655  | 428 074                   | 5 279 581         | 5 422 272         |
| Land - transition                | 777 400    | -                         | 777 400           | 777 400           |
| Building - transition            | 2 686 286  | 670 765                   | 2 015 521         | 2 082 678         |
| Land - Sherbrooke                | 1 791 731  | -                         | 1 791 731         | 1 791 731         |
| Building - Sherbrooke            | 4 649 254  | -                         | 4 649 254         | 4 038 510         |
| Land - Saint-Germain             | 239 736    | -                         | 239 736           | 239 736           |
| Building - Saint-Germain         | 960 264    | -                         | 960 264           | 573 617           |
|                                  | 21 189 920 | 1 840 266                 | 19 349 654        | 18 656 496        |

#### 7. Accounts payable and accrued liabilities

|                                   | 2026      | 2025      |
|-----------------------------------|-----------|-----------|
| Suppliers and accrued liabilities | 547 519   | 657 259   |
| Accrued vacation benefits         | 254 079   | 209 831   |
| Accrued salaries                  | 259 029   | 217 851   |
| Accrued mortgage interest         | 30 739    | 39 293    |
| Other                             | 2 457     | 8 188     |
|                                   | 1 093 823 | 1 132 422 |

#### 8. Deferred grants and donations

|                                                           | 2026      | 2025       |
|-----------------------------------------------------------|-----------|------------|
| Indigenous Services Canada                                | 40 261    | 266 786    |
| City of Montréal                                          | 299 335   | 62 555     |
| Ministère de la Santé et des Services sociaux             | 5 205 484 | 8 934 322  |
| Montréal Indigenous Community Network                     | 435 025   | 420 632    |
| City of Montréal (OMHM)                                   | 205 775   | 12 619     |
| Donations                                                 | 1 594 117 | 1 862 060  |
| Ministre du Logement et de la Diversité et de l'Inclusion | 585 714   | 203 857    |
| Makivik                                                   | 300 000   | 300 000    |
| Employment and Social Development Canada                  | 164 099   | 125 000    |
| Ministère du conseil exécutif                             | 125 508   | 206 920    |
| Canadian National Railway Company                         | 250 000   | -          |
| Régie Régionale de la santé et des services sociaux       | 31 507    | -          |
| Ministère de la Sécurité Publique                         | 414 322   | -          |
| Indigenous Peoples Resilience (IPRF)                      | 74 227    | -          |
| Other                                                     | 264 988   | 271 200    |
|                                                           | 9 990 362 | 12 665 951 |

## Projets autochtones du Québec (PAQ)

### Notes

March 31, 2026

#### 9. Deferred contributions related to fixed assets

|                                                                           | 2026        | 2025        |
|---------------------------------------------------------------------------|-------------|-------------|
| Société d'habitation du Québec (SHQ)                                      | 1 324 296   | 1 324 296   |
| CDM                                                                       | 1 236 375   | 1 236 375   |
| Government of Canada - SPLI                                               | 1 005 875   | 1 005 875   |
| Contribution to the Fonds québécois d'habitation communautaire (FQHC)     | (71 379)    | (71 379)    |
| Ministère du conseil exécutif                                             | 2 037 000   | 2 037 000   |
| Agence de la santé et des services sociaux                                | 497 470     | 497 470     |
| City of Montréal                                                          | 4 987 816   | 4 987 816   |
| Montréal Indigenous Community Network                                     | 497 875     | 497 875     |
| Ministère de la Santé et des Services sociaux                             | 561 036     | 561 036     |
| Community Housing Transformation Centre                                   | 50 000      | 50 000      |
| Community contribution                                                    | 80 000      | 80 000      |
| Indigenous Services Canada                                                | 8 488 377   | 8 488 377   |
| Secrétariat aux relations avec les Premières Nations et les Inuit (SRPNI) | 5 268 533   | 5 268 533   |
| J.W. McConnell Family Foundation                                          | 500 000     | -           |
| Other                                                                     | 706 103     | 581 103     |
| Cumulated amortization                                                    | (1 754 215) | (1 459 851) |
|                                                                           | 25 415 162  | 25 084 526  |

#### 10. Long-term liabilities

|                                                                                                                                                                                                                                                                                                                                            | 2026      | 2025      |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|
| Shelter                                                                                                                                                                                                                                                                                                                                    |           |           |
| Loan in the amount of \$1,437,033, guaranteed by a senior chattel mortgage on the grant allocated by the SRPNI, payable in weekly payments of \$56,252 including capital and interest at 4.726%, renewable in December 2026, maturing in December 2036                                                                                     | 956 474   | 1 021 478 |
| Maison Akhwà:tsire                                                                                                                                                                                                                                                                                                                         |           |           |
| Loan in the amount of \$600,000, guaranteed by a senior chattel mortgage on the grant allocated by the SRPNI, payable in weekly payments of \$74,777 including capital and interest at 8.435%, maturing in October 2028                                                                                                                    | 390 960   | 500 138   |
| Transition                                                                                                                                                                                                                                                                                                                                 |           |           |
| Loan in the amount of \$970,273, including an amount of \$71,379 to cover the contribution to the FQHC, guaranteed by a senior mortgage on the land and building, of a net carrying amount of \$2,792,921, payable in monthly payments of \$3,350, including capital and interest at 2.197%, renewable in June 2026, maturing in June 2051 | 778 682   | 801 509   |
|                                                                                                                                                                                                                                                                                                                                            | 2 126 116 | 2 323 125 |
| Long-term liabilities maturing in the next fiscal year                                                                                                                                                                                                                                                                                     | 210 611   | 197 463   |
| Long-term liabilities to be renewed in the next fiscal year                                                                                                                                                                                                                                                                                | 1 643 727 | -         |
|                                                                                                                                                                                                                                                                                                                                            | 271 778   | 2 125 662 |

## Projets autochtones du Québec (PAQ)

### Notes

March 31, 2026

#### 10. Long-Term Liabilities (cont'd)

Capital installments to be made and the renewable balance over the next three exercises are as follows:

|      | <i>Due</i> | <i>Renewable</i> |
|------|------------|------------------|
| 2027 | 210 611    | 1 643 727        |
| 2028 | 129 448    | -                |
| 2029 | 142 330    | -                |

#### 11. Internal allocations

Over the period of the fiscal year, amounts of \$6,050, \$10,581 and \$1,270 were respectively transferred to the net assets not allocated to the immovable reserve, to the movable property reserve and to the mortgage reserve.

The Organization may not use these internally restricted amounts for any other purpose without prior approval from the Board of Directors.

#### 12. Contractual Obligations

The commitments made by the Organization under lease and service agreements maturing between now and 2030 aggregate to \$2,518,530 and the installments to be made over the next four fiscal years are the following:

|      |           |
|------|-----------|
| 2027 | 2 216 895 |
| 2028 | 155 004   |
| 2029 | 138 298   |
| 2030 | 8 333     |

#### 13. Financial Instruments

##### Financial Risks

The significant risks arising from financial instruments to which the Organization is exposed as of March 31, 2026 are detailed below.

##### Credit risk

Credit risk is the risk that a party in a financial asset will fail to fulfill one of its obligations, leading the Organization to suffer a financial loss. The credit risk to the Organization is primarily related to accounts receivable.

The Organization grants credit to its clients in the normal course of its operations. It conducts ongoing credit evaluations on its clients and maintains provisions for potential losses on credit, which, once materialized, respect projections from management.

For grants to be received, the Organization conducts ongoing evaluations of the amounts to be received based on the amounts it has near certainty of receiving, based on the estimated realizable value.

For pledged donations, the Organization recognizes at the end of the fiscal year only the amounts that are received at the date of the conclusion of the financial statements.

## Projets autochtones du Québec (PAQ)

### Notes

March 31, 2026

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#### 13. Financial Instruments

##### (cont'd) Liquidity Risk

Liquidity risk is the risk that the Organization will encounter difficulties honouring its engagements relating to its financial liabilities. The Organization is exposed to this risk primarily with respect to its long-term liabilities, its accounts payable and accrued liabilities.

##### Interest rate risk

The interest rate risk is the risk that the future cash flow or fair value of a financial instrument will fluctuate due to changes in interest rates. The Organization is exposed to interest rate risk on its fixed-interest rate financial instruments. Fixed-interest rate instruments expose the Organization to a fair value risk, since fair value fluctuates inversely to changes in market interest rates.

## Projets autochtones du Québec (PAQ)

### Additional information

For the fiscal year ending on March 31, 2026

|  | 2026  | 2025  |
|--|-------|-------|
|  | Total | Total |

#### Annex A - Grants

|                                                                           |                   |                  |
|---------------------------------------------------------------------------|-------------------|------------------|
| MSSS                                                                      |                   |                  |
| CCSMTL PSOC - Mission                                                     | 370 595           | 509 446          |
| CCSMTL PSOC - Funding agreement for specific activities - SCLS            | 2 277 893         | 891 283          |
| CCSMTL HPSOC - Action Plan on Homelessness                                | 6 326 108         | 6 339 515        |
| CCSMTL – "Vers un chez soi" program                                       | 537 523           | 774 502          |
| CCSMTL - Winter measures                                                  | 454 439           | 4 692            |
| CCSMTL - Navigators                                                       | 38 258            | 46 342           |
|                                                                           | 10 004 816        | 8 565 780        |
| Gouvernement du Québec                                                    |                   |                  |
| Secrétariat aux relations avec les Premières Nations et les Inuit (SRPNI) | 108 697           | 88 051           |
| Government of Canada                                                      |                   |                  |
| Employment and Social Development Canada                                  | 208 730           | 304 985          |
| Indigenous Services Canada                                                | 433 357           | 344 743          |
|                                                                           | 642 087           | 649 728          |
| Other Grants                                                              |                   |                  |
| Montréal Indigenous Community Network                                     | 556 008           | 510 720          |
| City of Montréal                                                          | 12 605            | 85 527           |
|                                                                           | 568 613           | 596 247          |
| <b>Total</b>                                                              | <b>11 324 213</b> | <b>9 899 806</b> |

## Projets autochtones du Québec (PAQ)

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## Projets autochtones du Québec (PAQ)

### Additional information

For the fiscal year ending on March 31, 2026

|  | 2026  | 2025  |
|--|-------|-------|
|  | Total | Total |

#### Annex B - Donations

|                                                        |                  |                  |
|--------------------------------------------------------|------------------|------------------|
| Pathy Family Foundation                                | 300 000          | 300 000          |
| Centraide du Grand Montréal                            | 315 083          | 190 386          |
| Hewitt Foundation                                      | -                | 107 844          |
| Fondation Marcelle et Jean Coutu                       | 100 000          | 100 000          |
| Chamandy Foundation                                    | -                | 77 327           |
| Individual Donations                                   | 50 831           | 61 274           |
| TD Bank                                                | -                | 60 000           |
| FCDQ Entreprises                                       | -                | 50 000           |
| Trottier Family Foundation                             | -                | 50 000           |
| Choquette-Legault                                      | -                | 30 000           |
| J. Armand Bombardier Foundation                        | -                | 30 000           |
| Concertation des luttes contre l'exploitation sexuelle | -                | 21 817           |
| Caisse de dépôt et placement du Québec                 | -                | 20 000           |
| Rossy Foundation                                       | -                | 15 000           |
| Zeller Family Foundation                               | -                | 10 000           |
| The Foundation of Greater Montréal                     | -                | 2 000            |
| RBA Foundation                                         | -                | 2 000            |
| Provost et Associés                                    | -                | 2 000            |
| Victoire Services inc.                                 | -                | 2 000            |
| Canadian Association for Theatre Research              | -                | 1 640            |
| North West Rubber LTD.                                 | -                | 1 000            |
| Makivvik Corporation                                   | -                | 516              |
| Groupe Info Travail (G.I.T)                            | -                | 497              |
| Régie Régionale de la santé et des services sociaux    | 3 493            | -                |
| Fondation Pharmaprix pour la santé des femmes          | 1 283            | -                |
| The J.W. McConnell Family Foundation                   | 150 000          | -                |
| Indigenous Peoples Resilience (IPRF)                   | 80 556           | -                |
| Jewish Community Foundation Montréal                   | 12 500           | -                |
| Port of Montréal                                       | 10 000           | -                |
| St Patrick's Society Of Montreal                       | 2 500            | -                |
|                                                        | <b>1 026 246</b> | <b>1 135 301</b> |
| Balance carried forward 2024-2025                      | <b>560 356</b>   | 225 602          |
| Balance carried forward 2025-2026                      | <b>(580 221)</b> | (317 649)        |
| <b>Total</b>                                           | <b>1 006 381</b> | <b>1 043 254</b> |

## Projets autochtones du Québec (PAQ)

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